

**ANALYSIS OF SERVICE BUDGETS 2025/26**

<b>£'000</b>	Health	Children's	Environment	Finance	Housing	Transport	<b>GENERAL FUND TOTAL</b>	Dedicated Schools Budget	Housing Revenue Account	<b>TOTAL</b>
<b>EXPENDITURE</b>										
Salaries	28,011	55,494	4,798	9,300	7,330	5,553	<b>110,486</b>	156,278	25,352	<b>292,116</b>
Premises	92	717	7,405	841	966	1,421	<b>11,443</b>	2,025	66,618	<b>80,086</b>
Use of Transport	1,222	7,633	145	25	19	18	<b>9,062</b>	0	317	<b>9,379</b>
Supplies and Services										
- Funding to Voluntary Bodies	100	0	5	843	0	0	<b>948</b>	0	0	<b>948</b>
- Other	4,431	6,379	2,112	24,931	1,371	4,139	<b>43,362</b>	48,014	14,630	<b>106,005</b>
Third Party Payments										
- Precepts, Levies and Charges	0	807	16,087	857	0	704	<b>18,455</b>	0	0	<b>18,455</b>
- Other	144,836	37,634	24,792	4,843	56,452	8,256	<b>276,813</b>	1,352	5,780	<b>283,945</b>
Transfer Payments	11,691	1,753	0	133,863	1,058	13,871	<b>162,236</b>	8,575	559	<b>171,370</b>
Support Services Recharges	3,633	7,073	3,391	19,475	858	3,741	<b>38,172</b>	0	10,624	<b>48,796</b>
Depreciation and Impairment	117	3,972	5,708	-18,769	0	8,051	<b>-921</b>	0	29,200	<b>28,279</b>
Capital Financing Charges	0	0	0	0	0	0	<b>0</b>	0	18,364	<b>18,364</b>
<b>TOTAL</b>	<b>194,134</b>	<b>121,462</b>	<b>64,444</b>	<b>176,210</b>	<b>68,052</b>	<b>45,754</b>	<b>670,056</b>	<b>216,244</b>	<b>171,444</b>	<b>1,057,743</b>

**ANALYSIS OF SERVICE BUDGETS 2025/26 (continued)**

<b>£'000</b>	Health	Children's	Environment	Finance	Housing	Transport	<b>GENERAL FUND TOTAL</b>	Dedicated Schools Budget	Housing Revenue Account	<b>TOTAL</b>
<b>INCOME</b>										
Government Grants	56,724	13,643	0	130,325	8,767	0	<b>209,459</b>	198,784	0	<b>408,243</b>
Other Grants & Contributions	4,472	1,147	603	325	312	596	<b>7,455</b>	108	0	<b>7,563</b>
Customer & Client Receipts	26,164	2,587	13,218	14,871	25,952	45,819	<b>128,611</b>	17,352	183,657	<b>329,620</b>
Interest	0	0	0	28,044	12	0	<b>28,056</b>	0	7,872	<b>35,928</b>
Recharge Income	0	4,227	302	773	110	119	<b>5,530</b>	0	0	<b>5,530</b>
Internal Charges	0	0	0	1,946	2,684	443	<b>5,073</b>	0	0	<b>5,073</b>
Contribution to(-)/from(+) Reserves	0	0	0	-2,593	473	0	<b>-2,120</b>	0	-20,085	<b>-22,205</b>
<b>TOTAL</b>	<b>87,360</b>	<b>21,604</b>	<b>14,122</b>	<b>173,691</b>	<b>38,311</b>	<b>46,977</b>	<b>382,064</b>	<b>216,244</b>	<b>171,444</b>	<b>769,752</b>
<b>NET EXPENDITURE</b>	<b>106,774</b>	<b>99,858</b>	<b>50,322</b>	<b>2,519</b>	<b>29,742</b>	<b>-1,223</b>	<b>287,992</b>	<b>0</b>	<b>0</b>	<b>287,992</b>

New Homes Bonus Funding

**-7,810**

Improved Better Care Fund

**-16,985**

Other Non-Service Specific Grants

**-45,593**

General Fund inflation from November 2024 to end of 2025/26

**19,651**

**525,246**

## GENERAL FUND REVENUE SUMMARY

### SUMMARY BY COMMITTEE

<u>COMMITTEE</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Children's	96,511,340	99,857,800	99,357,800	98,767,800
Environment	51,496,600	50,321,900	48,646,000	48,338,000
Finance	(11,011,400)	2,519,300	(8,641,900)	(8,459,100)
Health	103,052,660	106,774,100	103,578,000	102,490,900
Housing	27,395,200	29,741,800	28,360,300	27,360,300
Transport	(1,632,600)	(1,223,400)	(345,200)	1,317,100
<b>Overall Committee Total</b>	<b>265,811,800</b>	<b>287,991,500</b>	<b>270,955,000</b>	<b>269,815,000</b>

<u>Variation Analysis</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	<b>244,386,500</b>	<b>244,386,500</b>	<b>244,386,500</b>	<b>244,386,500</b>
Inflation to Current Prices	15,661,700	17,484,800	17,484,800	17,484,800
Changes in Government Grants	(5,858,900)	(10,223,400)	(9,885,300)	(9,885,300)
Other Government or Outside Body Changes	167,300	3,035,800	4,698,900	6,280,200
Demand Led Growth	4,241,700	20,330,700	17,829,700	15,329,700
Efficiency Savings	(29,500)	(2,068,000)	(3,740,000)	(3,815,000)
Investment Priorities	10,478,900	7,682,200	(120,800)	(792,800)
Other Growth & Savings	(2,245,700)	7,807,600	281,300	807,000
Budget Transfers	(990,200)	(444,700)	19,900	19,900
<b>NET EXPENDITURE</b>	<b>265,811,800</b>	<b>287,991,500</b>	<b>270,955,000</b>	<b>269,815,000</b>

## CHILDREN'S OVERVIEW AND SCRUTINY COMMITTEE

### SUBJECTIVE ANALYSIS

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Expenditure</u>				
Employees	54,341,100	55,493,600	55,493,600	55,493,600
Premises	949,300	717,200	717,200	717,200
Transport	7,633,400	7,633,400	7,633,400	7,633,400
Supplies & Services	9,638,500	6,378,700	6,378,700	6,288,700
Third Party Payments	35,790,540	38,441,000	37,941,000	37,441,000
Transfer Payments	1,753,400	1,753,400	1,753,400	1,753,400
Support Service Recharges	7,040,600	7,073,100	7,073,100	7,073,100
Depreciation & Impairment	3,971,800	3,971,800	3,971,800	3,971,800
<b>TOTAL EXPENDITURE</b>	<b>121,118,640</b>	<b>121,462,200</b>	<b>120,962,200</b>	<b>120,372,200</b>
<u>Income</u>				
Government Grants	(16,645,800)	(13,642,900)	(13,642,900)	(13,642,900)
Other Grants & Contributions	(1,146,900)	(1,146,900)	(1,146,900)	(1,146,900)
Customer & Client Receipts	(2,587,400)	(2,587,400)	(2,587,400)	(2,587,400)
Recharge Income	(4,227,200)	(4,227,200)	(4,227,200)	(4,227,200)
<b>TOTAL INCOME</b>	<b>(24,607,300)</b>	<b>(21,604,400)</b>	<b>(21,604,400)</b>	<b>(21,604,400)</b>
<b>NET EXPENDITURE</b>	<b>96,511,340</b>	<b>99,857,800</b>	<b>99,357,800</b>	<b>98,767,800</b>

## CHILDREN'S OVERVIEW AND SCRUTINY COMMITTEE

### BUSINESS AND RESOURCES

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
SEN Travel Assistance	7,793,800	7,803,800	7,803,800	7,803,800
School Support	1,126,900	1,302,300	1,302,300	1,302,300
Children's Services Commissioning	539,800	548,900	548,900	548,900
Children's Services Finance Team	1,001,600	1,021,100	1,021,100	1,021,100
Children's Services Management	5,416,300	5,049,700	5,049,700	5,049,700
Performance and Improvement	1,609,500	1,641,900	1,641,900	1,641,900
Schools Finance Central Costs	2,845,400	2,855,300	2,855,300	2,855,300
Schools Finance Team	258,000	275,900	275,900	275,900
Schools Depreciation	3,509,300	3,509,300	3,509,300	3,509,300
	<b>24,100,600</b>	<b>24,008,200</b>	<b>24,008,200</b>	<b>24,008,200</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	23,252,300	23,252,300	23,252,300	23,252,300
<b>Inflation to Current Prices</b>	381,700	400,000	400,000	400,000
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	226,900	226,900	226,900
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(20,400)	(20,400)	(20,400)
- Decision-Making Accountability (DMA) Approach	0	(236,100)	(236,100)	(236,100)
<b>Other Growth and Savings</b>				
- Removal of Temporary project work	0	(361,000)	(361,000)	(361,000)
- 24-178 (Jul 24) Schools Breakfast Programme	187,000	320,000	320,000	320,000
- Director of Practice and Policy Officer Posts	0	160,000	160,000	160,000
<b>Budget Transfers</b>	279,600	266,500	266,500	266,500
<b>NET EXPENDITURE</b>	<b>24,100,600</b>	<b>24,008,200</b>	<b>24,008,200</b>	<b>24,008,200</b>

## CHILDREN'S OVERVIEW AND SCRUTINY COMMITTEE

### CHILDREN'S SOCIAL CARE

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Family & Community Services	1,100	1,500	1,500	1,500
Specialist Services for Families	16,100	24,300	24,300	24,300
Children We Care For	33,237,700	36,403,700	35,903,700	35,403,700
Social Care Operational Costs	3,966,800	3,633,000	3,633,000	3,633,000
Practice Standards	2,048,400	2,086,300	2,086,300	2,086,300
Social Work with Families	10,051,300	10,250,100	10,250,100	10,250,100
	<b>49,322,400</b>	<b>52,399,900</b>	<b>51,899,900</b>	<b>51,399,900</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	46,159,100	46,159,100	46,159,100	46,159,100
<b>Inflation to Current Prices</b>	2,444,200	2,458,900	2,458,900	2,458,900
<b>Changes in Government Grants</b>				
- 2024/25 Household Support Fund Grant Income	(2,914,900)	0	0	0
- 2025/26 Children's Social Care Prevention Grant Income	0	(1,533,000)	(1,533,000)	(1,533,000)
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	431,700	431,700	431,700
<b>Demand Led Growth</b>				
- Residential and Semi-Independent Placements for CLA	0	2,200,000	1,700,000	1,200,000
- External Fostering Placements for Children Looked After (CLA)	0	800,000	800,000	800,000
- Transfer from Service Pressures Contingency	700,000	700,000	700,000	700,000
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(14,700)	(14,700)	(14,700)
- Decision-Making Accountability (DMA) Approach	0	(363,900)	(363,900)	(363,900)
<b>Investment Priorities</b>				
- Household Support Fund Grant Expenditure	2,914,900	0	0	0
<b>Other Growth and Savings</b>				
- Youth Offending Premises Business Rates	300	300	300	300
- 2025/26 Children's Social Care Prevention Grant - Expenditure	0	1,533,000	1,533,000	1,533,000
<b>Budget Transfers</b>	18,800	28,500	28,500	28,500
<b>NET EXPENDITURE</b>	<b>49,322,400</b>	<b>52,399,900</b>	<b>51,899,900</b>	<b>51,399,900</b>

## CHILDREN'S OVERVIEW AND SCRUTINY COMMITTEE

### PLACE AND PARTNERSHIPS

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Afterschool & Holiday Play Centres	90,000	90,000	90,000	0
Early Years - Special Educational Needs and Disability	1,200	1,200	1,200	1,200
Public Health	7,990,140	7,973,900	7,973,900	7,973,900
Place and Partnerships	7,282,700	7,416,200	7,416,200	7,416,200
Early Help - Contracts	808,600	808,600	808,600	808,600
	<b>16,172,640</b>	<b>16,289,900</b>	<b>16,289,900</b>	<b>16,199,900</b>

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	15,620,500	15,620,500	15,620,500	15,620,500
<b>Inflation to Current Prices</b>	410,000	414,600	414,600	414,600
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	165,700	165,700	165,700
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(3,300)	(3,300)	(3,300)
<b>Investment Priorities</b>				
- 24-170 (Jul 24) Alton Renewal Project - After School Provision	90,000	90,000	90,000	0
<b>Other Growth and Savings</b>				
Business Rates Adjustment to Base Liability	(500)	2,200	2,200	2,200
<b>Budget Transfers</b>	52,640	200	200	200
<b>NET EXPENDITURE</b>	<b>16,172,640</b>	<b>16,289,900</b>	<b>16,289,900</b>	<b>16,199,900</b>

## CHILDREN'S OVERVIEW AND SCRUTINY COMMITTEE

**EDUCATION STANDARDS AND INCLUSION**

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
School Participation & Improvement	2,104,400	2,189,000	2,189,000	2,189,000
Lifelong Learning	140,300	155,200	155,200	155,200
Pupil Services	149,900	160,500	160,500	160,500
Special Education Needs & Disability Services	3,834,600	3,953,600	3,953,600	3,953,600
Virtual School	686,500	701,500	701,500	701,500
	<b>6,915,700</b>	<b>7,159,800</b>	<b>7,159,800</b>	<b>7,159,800</b>

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	6,798,100	6,798,100	6,798,100	6,798,100
<b>Inflation to Current Prices</b>	413,700	415,800	415,800	415,800
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	260,200	260,200	260,200
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(4,400)	(4,400)	(4,400)
<b>Investment Priorities</b>				
- Cost of Living Response - Adult Learning	19,800	0	0	0
<b>Budget Transfers</b>	(315,900)	(309,900)	(309,900)	(309,900)
<b>NET EXPENDITURE</b>	<b>6,915,700</b>	<b>7,159,800</b>	<b>7,159,800</b>	<b>7,159,800</b>



## ENVIRONMENT COMMITTEE

### SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Arts	1,186,700	1,434,100	1,234,100	1,012,100
Climate Change	715,100	447,200	445,700	489,700
Leisure	17,530,300	17,098,500	16,972,100	16,885,100
Waste	32,014,200	31,335,200	30,010,200	29,988,200
Highways Operations and Streetscene	50,300	6,900	(16,100)	(37,100)
<b>ENVIRONMENT COMMITTEE TOTAL</b>	<b>51,496,600</b>	<b>50,321,900</b>	<b>48,646,000</b>	<b>48,338,000</b>

<u>Variation Analysis</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	<b>45,331,700</b>	<b>45,331,700</b>	<b>45,331,700</b>	<b>45,331,700</b>
Inflation to Current Prices	1,594,500	2,285,100	2,285,100	2,285,100
Other Government or Outside Body Changes	165,700	278,700	278,700	278,700
Demand Led Growth	141,700	141,700	141,700	141,700
Efficiency Savings	0	(315,800)	(332,800)	(357,800)
Investment Priorities	2,833,800	1,897,000	477,000	175,000
Other Growth and Savings	361,100	(295,800)	(385,800)	(410,800)
Budget Transfers	1,068,100	999,300	850,400	894,400
<b>NET EXPENDITURE</b>	<b>51,496,600</b>	<b>50,321,900</b>	<b>48,646,000</b>	<b>48,338,000</b>

## ENVIRONMENT COMMITTEE

### SUBJECTIVE ANALYSIS

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Expenditure</u>				
Employees	3,924,900	4,798,400	4,798,400	4,798,400
Premises	6,504,400	7,405,000	7,361,600	7,361,600
Transport	115,100	145,100	145,100	145,100
Supplies & Services	2,568,900	2,112,100	1,890,600	1,617,600
Third Party Payments	41,158,800	40,883,900	39,569,900	39,569,900
Support Service Recharges	3,410,300	3,391,300	3,374,300	3,364,300
Depreciation & Impairment	5,708,000	5,708,000	5,708,000	5,708,000
<b>TOTAL EXPENDITURE</b>	<b>63,390,400</b>	<b>64,443,800</b>	<b>62,847,900</b>	<b>62,564,900</b>
<u>Income</u>				
Other Grants & Contributions	(606,200)	(602,700)	(602,700)	(602,700)
Customer & Client Receipts	(10,989,900)	(13,217,500)	(13,297,500)	(13,322,500)
Recharge Income	(297,700)	(301,700)	(301,700)	(301,700)
<b>TOTAL INCOME</b>	<b>(11,893,800)</b>	<b>(14,121,900)</b>	<b>(14,201,900)</b>	<b>(14,226,900)</b>
<b>NET EXPENDITURE</b>	<b>51,496,600</b>	<b>50,321,900</b>	<b>48,646,000</b>	<b>48,338,000</b>

## ENVIRONMENT COMMITTEE

### ARTS SERVICE

	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
Arts Service	1,186,700	1,434,100	1,234,100	1,012,100
	<b>1,186,700</b>	<b>1,434,100</b>	<b>1,234,100</b>	<b>1,012,100</b>

	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	879,400	879,400	879,400	879,400
<b>Inflation to Current Prices</b>	18,900	19,300	19,300	19,300
<b>Other Government or Outside Body Changes</b>				
- National Insurance and Threshold Change	0	9,100	9,100	9,100
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(400)	(400)	(400)
<b>Investment Priorities</b>				
- 24-170 (July 24) Alton Plan - Cultural Programme	150,000	307,000	157,000	0
- 24-170 (July 24) Alton Plan - Creativity in Roehampton Schools	50,000	115,000	65,000	0
- 24-170 (July 24) Alton Plan - Focus Hall Community Hub	70,000	100,000	100,000	100,000
- 24-186 (July 24) Heritage Work	14,200	0	0	0
<b>Budget Transfers</b>	4,200	4,700	4,700	4,700
<b>NET EXPENDITURE</b>	<b>1,186,700</b>	<b>1,434,100</b>	<b>1,234,100</b>	<b>1,012,100</b>

## ENVIRONMENT COMMITTEE

### CLIMATE CHANGE SERVICE

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Climate Change	715,100	447,200	445,700	489,700
	<b>715,100</b>	<b>447,200</b>	<b>445,700</b>	<b>489,700</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	578,800	578,800	578,800	578,800
<b>Inflation to Current Prices</b>	8,000	11,700	11,700	11,700
<b>Other Government or Outside Body Changes</b>				
- National Insurance and Threshold Change	0	11,500	11,500	11,500
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(3,700)	(3,700)	(3,700)
<b>Investment Priorities</b>				
- 24-170 (July 24) Alton Renewal Plan - Warm Packs	30,000	0	0	0
- 24-186 (July 24) Climate Change	91,300	0	0	0
- WESS - Climate Change Priority Initiatives	90,000	0	0	0
<b>Other Growth and Savings</b>				
- WESS - Removal Temporary Climate Priority Initiatives	(89,000)	(108,800)	(108,800)	(108,800)
<b>Budget Transfers</b>	6,000	(42,300)	(43,800)	200
<b>NET EXPENDITURE</b>	<b>715,100</b>	<b>447,200</b>	<b>445,700</b>	<b>489,700</b>

## ENVIRONMENT COMMITTEE

### HIGHWAYS OPERATIONS AND STREETSCENE

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Inspection & Enforcement	269,600	274,100	274,100	274,100
Network Management	(738,700)	(786,600)	(809,600)	(830,600)
Tree Root Provision	367,700	367,700	367,700	367,700
Winter Maintenance	151,700	151,700	151,700	151,700
	<b>50,300</b>	<b>6,900</b>	<b>(16,100)</b>	<b>(37,100)</b>

<b>Variation Analysis</b>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	5,900	5,900	5,900	5,900
<b>Inflation to Current Prices</b>	47,500	52,900	52,900	52,900
<b>Other Government or Outside Body Changes</b>				
- National Insurance and Threshold Change	0	19,400	19,400	19,400
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(9,400)	(12,400)	(13,400)
<b>Other Growth and Savings</b>				
- 24-360 (Dec 24) Fees & Charges	0	(24,200)	(24,200)	(24,200)
- Network Management Charges and Penalties	0	(35,000)	(55,000)	(75,000)
<b>Budget Transfers</b>	(3,100)	(2,700)	(2,700)	(2,700)
<b>NET EXPENDITURE</b>	<b>50,300</b>	<b>6,900</b>	<b>(16,100)</b>	<b>(37,100)</b>

## ENVIRONMENT COMMITTEE

### LEISURE

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Leisure, Culture & Bereavement	3,645,900	4,022,200	4,021,200	4,020,200
Libraries	5,456,600	5,355,700	5,355,700	5,355,700
Registrars	217,700	219,400	219,400	219,400
Leisure and Culture Services	8,210,100	7,501,200	7,375,800	7,289,800
	<b>17,530,300</b>	<b>17,098,500</b>	<b>16,972,100</b>	<b>16,885,100</b>

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	15,778,500	15,778,500	15,778,500	15,778,500
<b>Inflation to Current Prices</b>	402,800	423,500	423,500	423,500
<b>Other Government or Outside Body Changes</b>				
- Lee Valley Park Levy	(5,700)	4,300	4,300	4,300
- National Insurance and Threshold Change	0	50,300	50,300	50,300
- North East Surrey Crematorium Board Distribution	47,500	0	0	0
- Wimbledon & Putney Commons Conservators Levy	83,300	83,300	83,300	83,300
<b>Efficiency Savings</b>				
- 24-359 (Dec 24) Leisure and Culture Contract	0	(241,000)	(241,000)	(241,000)
- Income, Contract and Departmental Efficiencies	0	(9,000)	(12,000)	(14,000)
<b>Investment Priorities</b>				
- 24-170 (July 24) Alton Plan - Community Wellbeing	20,000	100,000	80,000	0
- 24-224 (Sept 24) Leisure and Culture Contract Revision	0	75,000	75,000	75,000
- Cost of Living Response Measures	181,700	0	0	0
<b>Other Growth and Savings</b>				
- 24-360 (Dec 24) Fees & Charges	0	(17,500)	(17,500)	(17,500)
- Leisure Services Removal of COVID-19 Support	0	(100,000)	(100,000)	(100,000)
- North East Surrey Crematorium Board	100	100	100	100
- Concessions in Parks	0	(35,000)	(95,000)	(100,000)
<b>Budget Transfers</b>	1,022,100	986,000	942,600	942,600
<b>NET EXPENDITURE</b>	<b>17,530,300</b>	<b>17,098,500</b>	<b>16,972,100</b>	<b>16,885,100</b>

## ENVIRONMENT COMMITTEE

### WASTE SERVICES

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Street Cleansing	5,771,000	5,768,900	5,663,900	5,662,900
Waste Collection & Recycling	11,413,700	10,658,200	9,454,200	9,436,200
Waste Disposal inc Levy	14,829,500	14,908,100	14,892,100	14,889,100
	<b>32,014,200</b>	<b>31,335,200</b>	<b>30,010,200</b>	<b>29,988,200</b>

<b>Variation Analysis</b>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	28,089,100	28,089,100	28,089,100	28,089,100
<b>Inflation to Current Prices</b>	1,117,300	1,777,700	1,777,700	1,777,700
<b>Other Government or Outside Body Changes</b>				
- National Insurance and Threshold Change	0	8,300	8,300	8,300
- Port of London - River Debris Clearance	0	500	500	500
- Western Riverside Waste Authority Levy	40,600	92,000	92,000	92,000
<b>Demand Led Growth</b>				
- Waste Contract Increase for New Properties	141,700	141,700	141,700	141,700
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(52,300)	(63,300)	(85,300)
<b>Investment Priorities</b>				
- 24-186 (July 24) Estates Recycling Campaign	30,000	0	0	0
- 24-186 (July 24) Food Waste Boroughwide Service	606,600	0	0	0
- 24-284 (Oct 24) Cleaner Borough Plan - Phase 2	1,500,000	1,200,000	0	0
<b>Other Growth and Savings</b>				
- 23-280 (Sept 23) Waste Collection Contract Extension	0	(225,000)	(225,000)	(225,000)
- 23-372 (Dec 23) Recycling & Waste Communications	0	(50,000)	(50,000)	(50,000)
- 24-360 (Dec 24) Fees & Charges	0	(40,400)	(40,400)	(40,400)
- Food Waste Disposal Contract	0	(40,000)	(40,000)	(40,000)
- Street Cleansing Contract	185,000	185,000	185,000	185,000
- Waste Diversion & Contamination Reduction Projects	0	(70,000)	(80,000)	(80,000)
- Western Riverside Waste Authority Levy Disposal Costs	265,000	265,000	265,000	265,000
<b>Budget Transfers</b>	38,900	53,600	(50,400)	(50,400)
<b>NET EXPENDITURE</b>	<b>32,014,200</b>	<b>31,335,200</b>	<b>30,010,200</b>	<b>29,988,200</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Adult Service Operations	100,705,600	105,818,100	103,168,600	102,169,500
Commissioning and Quality Standards	22,184,100	22,494,800	22,214,200	22,214,200
Business Resources	3,938,200	3,992,500	3,992,500	3,992,500
Assurance and Innovation	2,768,000	2,738,800	2,502,800	2,502,800
Health and Care Integration	186,000	189,000	189,000	189,000
Public Health	(28,107,140)	(29,713,600)	(29,713,600)	(29,771,600)
Community Safety	1,377,900	1,254,500	1,224,500	1,194,500
<b>HEALTH OVERVIEW AND SCRUTINY COMMITTEE TOTAL</b>	<b>103,052,660</b>	<b>106,774,100</b>	<b>103,578,000</b>	<b>102,490,900</b>

<u>Variation Analysis</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	<b>95,579,700</b>	<b>95,579,700</b>	<b>95,579,700</b>	<b>95,579,700</b>
Inflation to Current Prices	6,278,400	6,318,500	6,318,500	6,318,500
Changes in Government Grants	(2,944,000)	(4,651,000)	(4,312,900)	(4,312,900)
Other Government or Outside Body Changes	0	326,000	326,000	326,000
Demand Led Growth	1,100,000	7,100,000	6,100,000	5,100,000
Efficiency Savings	(29,500)	(774,600)	(2,273,600)	(2,273,600)
Investment Priorities	585,300	317,600	30,000	0
Other Growth and Savings	2,364,900	2,496,100	1,748,500	1,691,400
Budget Transfers	117,860	61,800	61,800	61,800
<b>NET EXPENDITURE</b>	<b>103,052,660</b>	<b>106,774,100</b>	<b>103,578,000</b>	<b>102,490,900</b>



## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### SUBJECTIVE ANALYSIS

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
<u>Expenditure</u>				
Employees	27,677,670	28,011,370	27,931,370	27,901,370
Premises	92,200	92,200	92,200	92,200
Transport	1,221,900	1,221,900	1,221,900	1,221,900
Supplies & Services	4,715,660	4,430,500	3,863,400	3,864,300
Third Party Payments	139,550,430	144,936,130	142,387,130	141,329,130
Transfer Payments	11,691,400	11,691,400	11,691,400	11,691,400
Support Service Recharges	3,598,900	3,633,100	3,633,100	3,633,100
Depreciation & Impairment	117,400	117,400	117,400	117,400
<b>TOTAL EXPENDITURE</b>	<b>188,665,560</b>	<b>194,134,000</b>	<b>190,937,900</b>	<b>189,850,800</b>
<u>Income</u>				
Government Grants	(54,677,200)	(56,724,300)	(56,724,300)	(56,724,300)
Other Grants & Contributions	(4,471,900)	(4,471,900)	(4,471,900)	(4,471,900)
Customer & Client Receipts	(26,463,800)	(26,163,700)	(26,163,700)	(26,163,700)
<b>TOTAL INCOME</b>	<b>(85,612,900)</b>	<b>(87,359,900)</b>	<b>(87,359,900)</b>	<b>(87,359,900)</b>
<b>NET EXPENDITURE</b>	<b>103,052,660</b>	<b>106,774,100</b>	<b>103,578,000</b>	<b>102,490,900</b>

**HEALTH OVERVIEW AND SCRUTINY COMMITTEE**

**ADULT SERVICE OPERATIONS**

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Adult Service Operations Teams	15,889,500	16,083,700	16,083,700	16,083,700
Early Help & Enablement Services	1,076,300	1,076,300	1,076,300	1,076,300
Services for Adults with Learning Disabilities	44,359,800	44,363,500	44,363,500	44,363,500
Services for Adults with Mental Health Needs	13,341,500	12,848,500	12,608,500	12,608,500
Services for Older People, Sensory & Physical Disabilities	25,092,900	30,696,500	28,596,500	27,596,500
Borough of Sanctuary Operational & Team Budget	945,600	749,600	440,100	441,000
	<b>100,705,600</b>	<b>105,818,100</b>	<b>103,168,600</b>	<b>102,169,500</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	94,589,000	94,589,000	94,589,000	94,589,000
<b>Inflation to Current Prices</b>	5,449,000	5,458,400	5,458,400	5,458,400
<b>Changes in Government Grants</b>				
- 2024 25 Social Care in Prisons Grant - Income	(1,169,700)	(1,169,700)	(1,169,700)	(1,169,700)
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	186,800	186,800	186,800
<b>Demand Led Growth</b>				
- Demographic Pressures resulting in New Packages of Care	0	4,000,000	4,000,000	4,000,000
- Care Package Growth - Cost increases due to market rates	0	1,500,000	500,000	(500,000)
- Mental Health Staffing Team	0	500,000	500,000	500,000
- Growth pressures in Adult Social Care	1,100,000	1,100,000	1,100,000	1,100,000
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(9,400)	(9,400)	(9,400)
- 23-295 (Sep 23) Mental Health Commissioning Review	0	(193,000)	(433,000)	(433,000)
- Older People Delivery Plan	0	(300,000)	(1,400,000)	(1,400,000)
- Placement Policy Review	0	(100,000)	(100,000)	(100,000)
<b>Other Growth and Savings</b>				
- 2024 25 Social Care in Prisons Grant - Expenditure	1,169,700	1,169,700	1,169,700	1,169,700
- 23-230 (Jul 23) Borough of Sanctuary	0	(196,000)	(505,500)	(504,600)
<b>Budget Transfers</b>	(432,400)	(717,700)	(717,700)	(717,700)
<b>NET EXPENDITURE</b>	<b>100,705,600</b>	<b>105,818,100</b>	<b>103,168,600</b>	<b>102,169,500</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### COMMISSIONING

	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
Public Health and Wellbeing	8,596,000	8,566,500	8,566,500	8,566,500
Advocacy, Supported Employment & Other Minor Services	465,500	515,500	465,500	465,500
Commissioning Teams	2,285,200	2,287,700	2,128,700	2,128,700
Public Health and Specialist Commissioning	9,192,700	9,453,100	9,381,500	9,381,500
Professional Standards & Safeguarding	1,644,700	1,672,000	1,672,000	1,672,000
	<b>22,184,100</b>	<b>22,494,800</b>	<b>22,214,200</b>	<b>22,214,200</b>

<b>Variation Analysis</b>	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
<b>2024/25 ORIGINAL BUDGET</b>	21,486,300	21,486,300	21,486,300	21,486,300
<b>Inflation to Current Prices</b>	571,500	575,500	575,500	575,500
<b>Changes in Government Grants</b>				
- 2024 25 Substance Misuse Grant - Income	(252,600)	(252,600)	(252,600)	(252,600)
- Rough Sleeping Drug and Alcohol Treatment Grant Grant - Income	(54,700)	(54,700)	(54,700)	(54,700)
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	49,100	49,100	49,100
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(4,000)	(4,000)	(4,000)
- 23-355 (Nov 23) Integrated Sexual Health Service	(29,500)	(59,000)	(118,000)	(118,000)
- Contracts Impact Assessment	0	(100,000)	(200,000)	(200,000)
<b>Investment Priorities</b>				
- Cost of Living Response - Family Action Foodbank Service	76,200	71,600	0	0
- Cost of Living Response - Wandsworth Your Way	35,000	0	0	0
<b>Other Growth and Savings</b>				
- 23-295 (Sept 23) Mental Health Commissioning Review	0	78,900	78,900	78,900
- Investment in Advocacy	0	50,000	0	0
- 2024 25 Substance Misuse Grant - Expenditure	252,600	252,600	252,600	252,600
- Rough Sleeping Drug and Alcohol Treatment Grant - Expenditure	54,700	54,700	54,700	54,700
<b>Budget Transfers</b>	44,600	346,400	346,400	346,400
<b>NET EXPENDITURE</b>	<b>22,184,100</b>	<b>22,494,800</b>	<b>22,214,200</b>	<b>22,214,200</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### BUSINESS RESOURCES

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Business Resources	3,938,200	3,992,500	3,992,500	3,992,500
	<b>3,938,200</b>	<b>3,992,500</b>	<b>3,992,500</b>	<b>3,992,500</b>

Variation Analysis	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	3,883,600	3,883,600	3,883,600	3,883,600
<b>Inflation to Current Prices</b>	138,500	138,800	138,800	138,800
<b>Changes in Government Grants</b>				
- 2024 25 Better Care Fund Grant - Income	(518,100)	(518,100)	(518,100)	(518,100)
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	47,300	47,300	47,300
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(300)	(300)	(300)
<b>Other Growth and Savings</b>				
- 2024 25 Better Care Fund Grant - Expenditure	518,100	518,100	518,100	518,100
<b>Budget Transfers</b>	(83,900)	(76,900)	(76,900)	(76,900)
<b>NET EXPENDITURE</b>	<b>3,938,200</b>	<b>3,992,500</b>	<b>3,992,500</b>	<b>3,992,500</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### ASSURANCE AND INNOVATION

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Assurance and Innovation	2,768,000	2,738,800	2,502,800	2,502,800
	<b>2,768,000</b>	<b>2,738,800</b>	<b>2,502,800</b>	<b>2,502,800</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	1,825,000	1,825,000	1,825,000	1,825,000
<b>Inflation to Current Prices</b>	45,000	43,400	43,400	43,400
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	10,700	10,700	10,700
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(5,100)	(5,100)	(5,100)
<b>Investment Priorities</b>				
- Transforming Social Care (TSC) Programme	330,000	186,000	0	0
<b>Other Growth and Savings</b>				
- 2023 24 Client Data Flow	31,700	0	0	0
- Assurance and Innovation – Staffing	0	100,000	50,000	50,000
- Review of Information and Advice offer	0	30,000	30,000	30,000
- Co-production - Enhancing Community Involvement	0	42,000	42,000	42,000
<b>Budget Transfers</b>	536,300	506,800	506,800	506,800
<b>NET EXPENDITURE</b>	<b>2,768,000</b>	<b>2,738,800</b>	<b>2,502,800</b>	<b>2,502,800</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### HEALTH AND CARE INTEGRATION

	<u>2024/25</u> <u>Revised</u>	<u>2025/26</u> <u>Budget</u>	<u>2026/27</u> <u>Budget</u>	<u>2027/28</u> <u>Budget</u>
	£	£	£	£
Health and Care Integration	186,000	189,000	189,000	189,000
	<b>186,000</b>	<b>189,000</b>	<b>189,000</b>	<b>189,000</b>

	<u>2024/25</u> <u>Revised</u>	<u>2025/26</u> <u>Budget</u>	<u>2026/27</u> <u>Budget</u>	<u>2027/28</u> <u>Budget</u>
	£	£	£	£
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	181,100	181,100	181,100	181,100
<b>Inflation to Current Prices</b>	4,800	4,800	4,800	4,800
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	3,000	3,000	3,000
<b>Budget Transfers</b>	100	100	100	100
<b>NET EXPENDITURE</b>	<b>186,000</b>	<b>189,000</b>	<b>189,000</b>	<b>189,000</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

**PUBLIC HEALTH**

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Children 0-5	63,760	80,000	80,000	80,000
Health Protection	34,000	34,000	34,000	34,000
NHS Health Checks	429,800	429,800	429,800	429,800
Obesity	12,000	12,000	12,000	12,000
Other Public Health	2,352,800	2,437,100	2,437,100	2,379,100
Physical Activity	238,000	238,000	238,000	238,000
Sexual Health	393,800	393,800	393,800	393,800
Smoking & Tobacco	142,500	142,500	142,500	142,500
Public Health Grant	(31,773,800)	(33,480,800)	(33,480,800)	(33,480,800)
	<b>(28,107,140)</b>	<b>(29,713,600)</b>	<b>(29,713,600)</b>	<b>(29,771,600)</b>

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	(27,543,000)	(27,543,000)	(27,543,000)	(27,543,000)
<b>Inflation to Current Prices</b>	42,200	43,700	43,700	43,700
<b>Changes in Government Grants</b>				
- Public Health Grant Allocations	(610,800)	(2,317,800)	(2,317,800)	(2,317,800)
- Local Stop Smoking Grant	(338,100)	(338,100)	0	0
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	17,500	17,500	17,500
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(1,500)	(1,500)	(1,500)
<b>Other Growth and Savings</b>				
- Local Stop Smoking Grant	338,100	338,100	0	0
- Public Mental Health Strategy Development	0	58,000	58,000	0
<b>Budget Transfers</b>	4,460	29,500	29,500	29,500
<b>NET EXPENDITURE</b>	<b>(28,107,140)</b>	<b>(29,713,600)</b>	<b>(29,713,600)</b>	<b>(29,771,600)</b>

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### COMMUNITY SAFETY

	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
Community Safety	1,377,900	1,254,500	1,224,500	1,194,500
	<b>1,377,900</b>	<b>1,254,500</b>	<b>1,224,500</b>	<b>1,194,500</b>

	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	1,157,700	1,157,700	1,157,700	1,157,700
<b>Inflation to Current Prices</b>	27,400	53,900	53,900	53,900
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	11,600	11,600	11,600
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(2,300)	(2,300)	(2,300)
<b>Investment Priorities</b>				
- 24-186 (July 2024) Various Grants Carried Forward	63,100	0	0	0
- Cost of Living Response - MARAC Co-ordinator	51,000	0	0	0
- Alton Renewal Plan - Community Safety Support Officer	30,000	60,000	30,000	0
<b>Budget Transfers</b>	48,700	(26,400)	(26,400)	(26,400)
<b>NET EXPENDITURE</b>	<b>1,377,900</b>	<b>1,254,500</b>	<b>1,224,500</b>	<b>1,194,500</b>



## HOUSING OVERVIEW AND SCRUTINY COMMITTEE

### SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Housing Management and Service Strategy	698,600	661,900	609,400	609,400
Housing Services	25,399,800	28,177,000	27,176,000	26,176,000
Private Sector Housing	1,090,800	574,900	574,900	574,900
Regeneration	206,000	328,000	0	0
<b>HOUSING OVERVIEW AND SCRUTINY COMMITTEE TOTAL</b>	<b>27,395,200</b>	<b>29,741,800</b>	<b>28,360,300</b>	<b>27,360,300</b>

<u>Variation Analysis</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	<b>21,868,300</b>	<b>21,868,300</b>	<b>21,868,300</b>	<b>21,868,300</b>
Inflation to Current Prices	2,719,300	2,689,400	2,689,400	2,689,400
Changes in Government Grants	0	(4,093,200)	(4,093,200)	(4,093,200)
Other Government or Outside Body Changes	0	134,300	134,300	134,300
Demand Led Growth	2,300,000	9,102,000	8,101,000	7,101,000
Efficiency Savings	0	(2,800)	(2,800)	(2,800)
Investment Priorities	454,000	328,000	0	0
Other Growth and Savings	5,400	(296,700)	(349,200)	(349,200)
Budget Transfers	48,200	12,500	12,500	12,500
<b>NET EXPENDITURE</b>	<b>27,395,200</b>	<b>29,741,800</b>	<b>28,360,300</b>	<b>27,360,300</b>

## HOUSING OVERVIEW AND SCRUTINY COMMITTEE

### SUBJECTIVE ANALYSIS

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<u>Expenditure</u>				
Employees	8,389,200	7,329,700	7,277,200	7,277,200
Premises	1,872,000	965,900	965,900	965,900
Transport	18,700	18,700	18,700	18,700
Supplies & Services	2,207,100	1,370,500	1,042,500	1,042,500
Third Party Payments	48,847,300	56,451,600	55,450,600	54,450,600
Transfer Payments	1,259,500	1,057,500	1,057,500	1,057,500
Support Service Recharges	854,600	858,400	858,400	858,400
<b>TOTAL EXPENDITURE</b>	<b>63,448,400</b>	<b>68,052,300</b>	<b>66,670,800</b>	<b>65,670,800</b>
<u>Income</u>				
Government Grants	(6,930,100)	(8,767,200)	(8,767,200)	(8,767,200)
Other Grants & Contributions	(1,191,900)	(785,300)	(785,300)	(785,300)
Customer & Client Receipts	(25,130,400)	(25,952,300)	(25,952,300)	(25,952,300)
Interest	(12,000)	(12,000)	(12,000)	(12,000)
Recharge Income	(110,000)	(110,000)	(110,000)	(110,000)
Internal Charges	(2,678,800)	(2,683,700)	(2,683,700)	(2,683,700)
<b>TOTAL INCOME</b>	<b>(36,053,200)</b>	<b>(38,310,500)</b>	<b>(38,310,500)</b>	<b>(38,310,500)</b>
<b>TOTAL NET EXPENDITURE</b>	<b><u>27,395,200</u></b>	<b><u>29,741,800</u></b>	<b><u>28,360,300</u></b>	<b><u>27,360,300</u></b>

## HOUSING OVERVIEW AND SCRUTINY COMMITTEE

### HOUSING MANAGEMENT AND SERVICE STRATEGY

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Affordable Housing and Service Strategy	(18,700)	(15,300)	(15,300)	(15,300)
Animal Welfare	40,900	40,900	40,900	40,900
Graffiti Removal	262,400	263,700	263,700	263,700
House Purchase and Leaseholder Advances	(13,900)	(13,900)	(13,900)	(13,900)
Travellers Site	9,700	10,000	10,000	10,000
Warden Services, Watch and Telecare	418,200	376,500	324,000	324,000
	<b>698,600</b>	<b>661,900</b>	<b>609,400</b>	<b>609,400</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	<b>648,700</b>	<b>648,700</b>	<b>648,700</b>	<b>648,700</b>
<b>Inflation to Current Prices</b>	44,000	43,400	43,400	43,400
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	17,400	17,400	17,400
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(1,400)	(1,400)	(1,400)
<b>Other Growth and Savings</b>				
- Ending of CCTV pilot	0	(52,500)	(105,000)	(105,000)
- Loans to Leaseholders income	4,500	4,500	4,500	4,500
- Wardens rebalancing of HRA/General Fund split	900	1,300	1,300	1,300
<b>Budget Transfers</b>	500	500	500	500
<b>NET EXPENDITURE</b>	<b>698,600</b>	<b>661,900</b>	<b>609,400</b>	<b>609,400</b>

## HOUSING OVERVIEW AND SCRUTINY COMMITTEE

### HOUSING SERVICES

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Individuals With No Recourse to Public Funds	458,600	458,600	458,600	458,600
Direct Homelessness Costs	20,292,400	22,903,300	21,902,300	20,902,300
Homelessness Prevention Schemes	1,052,300	1,052,300	1,052,300	1,052,300
Housing Services Administration	3,528,900	3,716,900	3,716,900	3,716,900
Rough Sleeping	67,600	45,900	45,900	45,900
	<b>25,399,800</b>	<b>28,177,000</b>	<b>27,176,000</b>	<b>26,176,000</b>

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	<b>20,446,700</b>	<b>20,446,700</b>	<b>20,446,700</b>	<b>20,446,700</b>
<b>Inflation to Current Prices</b>	2,648,100	2,608,800	2,608,800	2,608,800
<b>Changes in Government Grants</b>				
- Increased Homelessness Prevention Grant Future Years	0	(4,093,200)	(4,093,200)	(4,093,200)
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	109,100	109,100	109,100
<b>Demand Led Growth</b>				
- Temporary Accommodation Pressures (transfer from Service Pressures budget)	2,200,000	2,200,000	2,200,000	2,200,000
- Ongoing Temporary Accommodation Pressures	0	6,701,000	5,700,000	4,700,000
- 24-171 (Jul 24) Housing Annual Resources - additional staffing	100,000	201,000	201,000	201,000
<b>Efficiency Savings</b>				
- Income, Contract and Departmental Efficiencies	0	(1,400)	(1,400)	(1,400)
<b>Budget Transfers</b>	5,000	5,000	5,000	5,000
<b>NET EXPENDITURE</b>	<b>25,399,800</b>	<b>28,177,000</b>	<b>27,176,000</b>	<b>26,176,000</b>

## HOUSING OVERVIEW AND SCRUTINY COMMITTEE

### PRIVATE SECTOR HOUSING

	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
Home Improvement Agency	0	0	0	0
Private Sector Housing	1,090,800	574,900	574,900	574,900
	<b>1,090,800</b>	<b>574,900</b>	<b>574,900</b>	<b>574,900</b>
	<u>2024/25</u> <u>Revised</u> <u>£</u>	<u>2025/26</u> <u>Budget</u> <u>£</u>	<u>2026/27</u> <u>Budget</u> <u>£</u>	<u>2027/28</u> <u>Budget</u> <u>£</u>
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	<b>772,900</b>	<b>772,900</b>	<b>772,900</b>	<b>772,900</b>
<b>Inflation to Current Prices</b>	27,200	37,200	37,200	37,200
<b>Other Government or Outside Body Changes</b>				
- National Insurance Increase and Threshold Change	0	7,800	7,800	7,800
<b>Investment Priorities</b>				
- 24-186 (Jul 24) Discretionary Licensing Scheme	184,200	0	0	0
- 24-186 (Jul 24) High Rise Cladding Remediation	99,800	0	0	0
<b>Other Growth and Savings</b>				
- Discretionary Licensing Scheme - Up Front Costs Cessation	0	(250,000)	(250,000)	(250,000)
<b>Budget Transfers</b>	6,700	7,000	7,000	7,000
<b>NET EXPENDITURE</b>	<b>1,090,800</b>	<b>574,900</b>	<b>574,900</b>	<b>574,900</b>

## HOUSING OVERVIEW AND SCRUTINY COMMITTEE

### REGENERATION

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Roehampton Regeneration	206,000	328,000	0	0
	<b>206,000</b>	<b>328,000</b>	<b>0</b>	<b>0</b>
	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Priorities</b>				
- 24-170 (Jul 24) Alton (Roehampton) Renewal Plan	170,000	328,000	0	0
<b>Budget Transfers</b>	36,000	0	0	0
<b>NET EXPENDITURE</b>	<b>206,000</b>	<b>328,000</b>	<b>0</b>	<b>0</b>

## TRANSPORT OVERVIEW AND SCRUTINY COMMITTEE

### SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Precepts & Levies	341,800	348,600	348,600	348,600
Place Services	2,908,300	2,990,300	2,222,400	2,098,400
Traffic and Engineering	(4,882,700)	(4,562,300)	(2,916,200)	(1,129,900)
<b>TRANSPORT OVERVIEW AND SCRUTINY COMMITTEE TOTAL</b>	<b><u>(1,632,600)</u></b>	<b><u>(1,223,400)</u></b>	<b><u>(345,200)</u></b>	<b><u>1,317,100</u></b>

<u>Variation Analysis</u>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	<b>(2,103,700)</b>	<b>(2,103,700)</b>	<b>(2,103,700)</b>	<b>(2,103,700)</b>
Inflation to Current Prices	187,400	346,100	346,100	346,100
Other Government or Outside Body Changes	1,600	662,600	2,325,700	3,907,000
Efficiency Savings	0	(194,700)	(315,700)	(345,700)
Investment Priorities	40,000	363,000	363,000	363,000
Other Growth and Savings	159,100	(408,500)	(923,900)	(768,900)
Budget Transfers	83,000	111,800	(36,700)	(80,700)
<b>NET EXPENDITURE</b>	<b><u>(1,632,600)</u></b>	<b><u>(1,223,400)</u></b>	<b><u>(345,200)</u></b>	<b><u>1,317,100</u></b>

## TRANSPORT OVERVIEW AND SCRUTINY COMMITTEE

### SUBJECTIVE ANALYSIS

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b><u>Expenditure</u></b>				
Employees	5,423,600	5,552,900	5,552,900	5,552,900
Premises	1,420,100	1,421,300	1,421,300	1,421,300
Transport	17,800	17,800	17,800	17,800
Supplies & Services	4,004,300	4,139,400	3,782,500	3,738,500
Third Party Payments	8,778,500	8,959,800	8,809,800	8,809,800
Transfer Payments	12,445,900	13,870,800	15,533,900	17,115,200
Support Service Recharges	3,764,300	3,740,700	3,687,700	3,657,700
Depreciation & Impairment	8,050,900	8,050,900	8,050,900	8,050,900
<b>TOTAL EXPENDITURE</b>	<b>43,905,400</b>	<b>45,753,600</b>	<b>46,856,800</b>	<b>48,364,100</b>
<b><u>Income</u></b>				
Other Grants & Contributions	(595,600)	(595,600)	(595,600)	(595,600)
Customer & Client Receipts	(44,380,400)	(45,819,400)	(46,044,400)	(45,889,400)
Recharge Income	(118,600)	(118,600)	(118,600)	(118,600)
Internal Charges	(443,400)	(443,400)	(443,400)	(443,400)
<b>TOTAL INCOME</b>	<b>(45,538,000)</b>	<b>(46,977,000)</b>	<b>(47,202,000)</b>	<b>(47,047,000)</b>
<b>TOTAL NET EXPENDITURE</b>	<b><u>(1,632,600)</u></b>	<b><u>(1,223,400)</u></b>	<b><u>(345,200)</u></b>	<b><u>1,317,100</u></b>



**TRANSPORT OVERVIEW AND SCRUTINY COMMITTEE**

**PRECEPTS AND LEVIES**

	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
Precepts and Levies	341,800	348,600	348,600	348,600
	<b>341,800</b>	<b>348,600</b>	<b>348,600</b>	<b>348,600</b>

<b>Variation Analysis</b>	<u>2024/25</u> <u>Revised</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £	<u>2027/28</u> <u>Budget</u> £
<b>2024/25 ORIGINAL BUDGET</b>	340,200	340,200	340,200	340,200
<b>Other Government or Outside Body Changes</b> - Environment Agency Levy	1,600	8,400	8,400	8,400
<b>NET EXPENDITURE</b>	<b>341,800</b>	<b>348,600</b>	<b>348,600</b>	<b>348,600</b>

## TRANSPORT OVERVIEW AND SCRUTINY COMMITTEE

### PLACE SERVICES

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Building Control	413,000	518,700	515,700	514,700
Development Management	290,500	260,000	(58,000)	(133,000)
Information & Business Support	90,000	96,800	96,800	96,800
Policy & Design	1,492,800	1,511,800	1,215,900	1,167,900
Transport Strategy	622,000	603,000	452,000	452,000
	<b>2,908,300</b>	<b>2,990,300</b>	<b>2,222,400</b>	<b>2,098,400</b>

<b>Variation Analysis</b>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
<b>2024/25 ORIGINAL BUDGET</b>	2,352,800	2,352,800	2,352,800	2,352,800
<b>Inflation to Current Prices</b>	107,400	118,300	118,300	118,300
<b>Other Government or Outside Body Changes</b>				
- National Insurance and Threshold Change	0	54,300	54,300	54,300
<b>Efficiency Savings</b>				
- Income, Contract and Deptmental Efficiencies	0	(39,700)	(63,700)	(78,700)
<b>Investment Priorities</b>				
- 24-186 (July 24) Clapham Junction Masterplan	40,000	0	0	0
- Building Control Regulatory Pressures	0	100,000	100,000	100,000
- Place Directorate Management Structure	0	63,000	63,000	63,000
<b>Other Growth and Savings</b>				
- 24-320 (Dec 24) Local Plan - Partial Review	240,400	290,400	0	0
- 25-43 (Feb 25) Fees and Charges	0	(25,000)	(25,000)	(25,000)
- Planning Fee Income	0	(80,000)	(385,000)	(450,000)
- WESS - Removal Temporary Climate Priority Initiatives	0	(28,900)	(28,900)	(28,900)
<b>Budget Transfers</b>	167,700	185,100	36,600	(7,400)
<b>NET EXPENDITURE</b>	<b>2,908,300</b>	<b>2,990,300</b>	<b>2,222,400</b>	<b>2,098,400</b>

## TRANSPORT OVERVIEW AND SCRUTINY COMMITTEE

### TRAFFIC AND ENGINEERING

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
CCTV	95,900	95,100	95,100	95,100
Concessionary Fares	12,788,600	14,218,300	15,881,400	17,462,700
Engineering - Parking & Traffic	712,500	720,800	720,800	720,800
Engineering - Highways	11,697,200	11,721,100	11,715,100	11,712,100
Engineering - Road Safety	435,600	642,800	642,800	642,800
Parking Administration	3,267,200	3,371,500	3,371,500	3,371,500
Parking including Contract Management	(33,879,700)	(35,331,900)	(35,342,900)	(35,134,900)
	<b>(4,882,700)</b>	<b>(4,562,300)</b>	<b>(2,916,200)</b>	<b>(1,129,900)</b>

	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>	<u>2027/28</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
<b>Variation Analysis</b>				
<b>2024/25 ORIGINAL BUDGET</b>	(4,796,700)	(4,796,700)	(4,796,700)	(4,796,700)
<b>Inflation to Current Prices</b>	80,000	227,800	227,800	227,800
<b>Other Government or Outside Body Changes</b>				
- Concessionary Fares	0	1,424,900	3,088,000	4,669,300
- National Insurance and Threshold Change	0	54,800	54,800	54,800
- On Street Parking Charges – Banding Review	0	(885,000)	(885,000)	(885,000)
- Traffic Technology Levy	0	5,200	5,200	5,200
<b>Efficiency Savings</b>				
- Income, Contract and Deptmental Efficiencies	0	(76,000)	(105,000)	(120,000)
- Removal of Underused Parking Machines	0	(44,000)	(112,000)	(112,000)
- Parking Efficiencies	0	(35,000)	(35,000)	(35,000)
<b>Investment Priorities</b>				
- Maintenance of Gullies	0	200,000	200,000	200,000
<b>Other Growth and Savings</b>				
- 24-62 (Feb 24) Review of Parking Charges	0	(330,000)	(330,000)	(330,000)
- Behavioural Change Affecting Parking Income	0	(84,000)	(4,000)	216,000
- New Parking Contract Efficiencies	(81,300)	(151,000)	(151,000)	(151,000)
<b>Budget Transfers</b>	(84,700)	(73,300)	(73,300)	(73,300)
<b>NET EXPENDITURE</b>	<b>(4,882,700)</b>	<b>(4,562,300)</b>	<b>(2,916,200)</b>	<b>(1,129,900)</b>